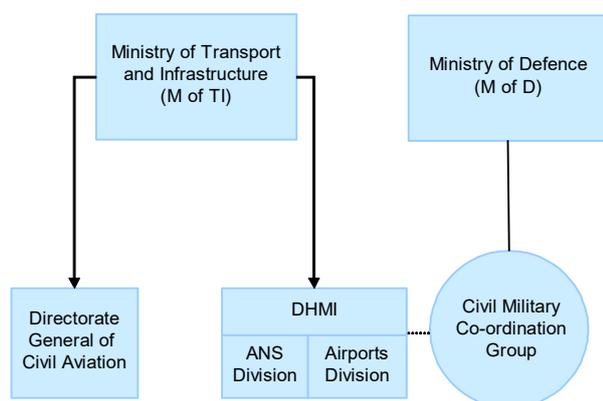




Institutional arrangements and links (2022)



Status (2022)

- Autonomous State Enterprise
- 100% State-owned

National Supervisory Authority (NSA):

Not applicable since Turkey is not bound by SES Regulations

Body responsible for:

Safety Regulation

Directorate General of Civil Aviation

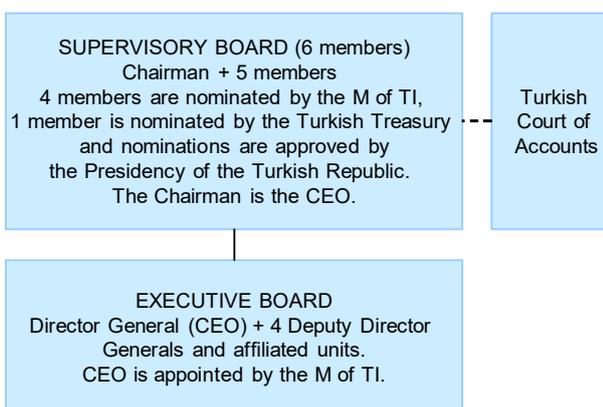
Airspace Regulation

General Directorate of DHMI

Economic Regulation

General Directorate of DHMI

Corporate governance structure (2022)



DHMI (2022)

CHAIRMAN OF THE SUPERVISORY BOARD:

Mr. Hüseyin KESKİN

DIRECTOR GENERAL (CEO):

Mr. Hüseyin KESKİN

DIRECTOR ANS DIVISION:

Mr. Özcan DURUKAN

Scope of services (2020)

<input checked="" type="checkbox"/> GAT	<input checked="" type="checkbox"/> Upper Airspace	<input type="checkbox"/> Oceanic ANS
<input type="checkbox"/> OAT	<input checked="" type="checkbox"/> Lower Airspace	<input type="checkbox"/> MET

- DHMI is responsible for the administration of 49 State Airports. ATS services are provided by DHMI in 51 Airports

Operational ATS units (2020)

1 ACC (Ankara)
1 lower airspace ACC (İstanbul)
47 APPs
51 TWRs

Key financial and operational figures (ACE 2020)

Gate-to-gate total revenues (M€)	211
Gate-to-gate total costs (M€)	471
Gate-to-gate ATM/CNS provision costs (M€)	425
Gate-to-gate total ATM/CNS assets(M€)	673
Gate-to-gate ANS total capex (M€)	109
ATCOs in OPS (FTEs)	1 614
Gate-to-gate total staff (incl. MET staff*)	6 898
Total IFR flight-hours controlled by ANSP ('000)	666
IFR airport movements controlled by ANSP ('000)	633
En-route sectors open at maximum configuration	25
Minutes of ATFM delays (post-OPS adjusted, '000)	49

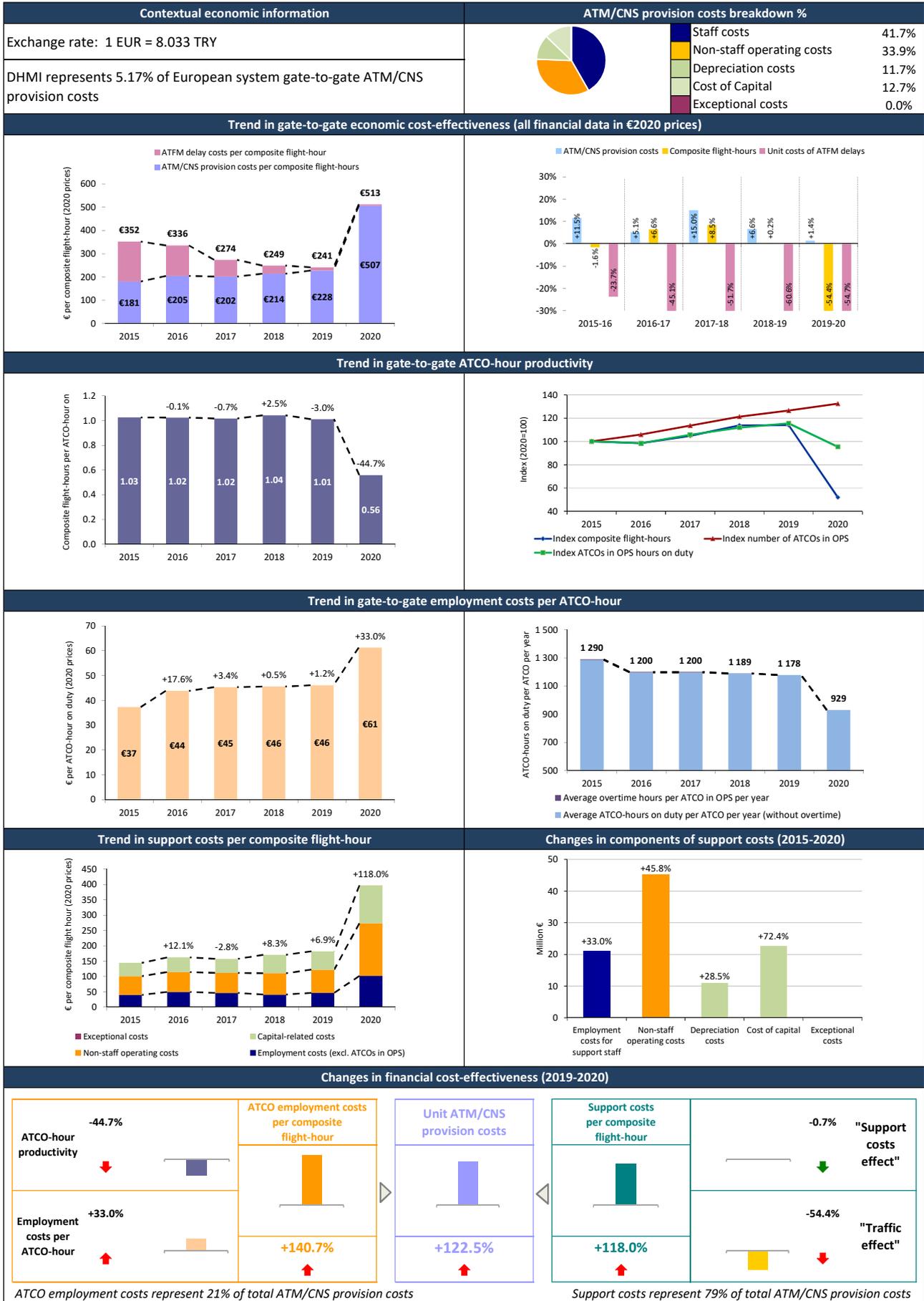
* if applicable

Size (2020)

Size of controlled airspace: 982 000 km²

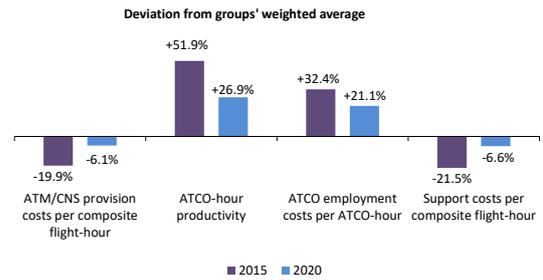
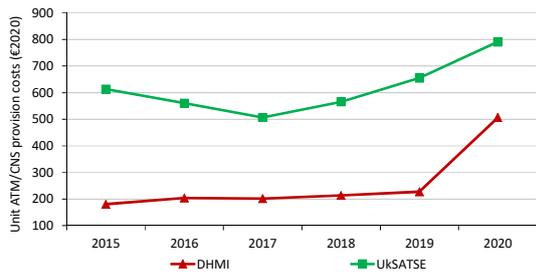


DHMI (Turkey) – Cost-effectiveness KPIs (€2020)

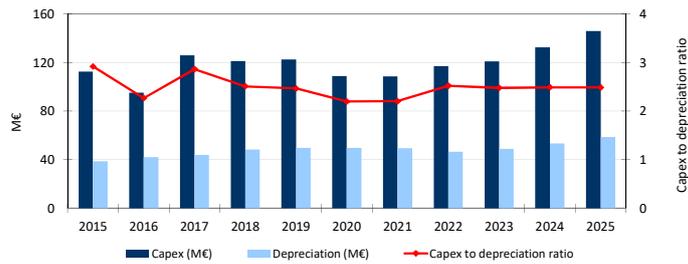


DHMI (Turkey) – Cost-effectiveness KPIs (€2020)

Changes in unit gate-to-gate ATM/CNS provision costs within comparator group



Capital expenditures and depreciation costs



Information on major capex projects and ATM systems upgrades/replacements

ATM	COM	NAV	SUR	Building	Other	Years	FDP5	RDPS	HMI	VCS
							C: 2015 (All ACCs)*	C: 2015 (All ACCs)*	C: 2015 (All ACCs)*	C: 2015 (All ACCs)*
€147.7M (2008-2025)			€94.0M (2008-2025)	€42.6M (2008-2024)		2015	All ACCs	All ACCs	All ACCs	All ACCs
					2016					
					2017					
					2018		All ACCs	All ACCs	All ACCs	All ACCs
					2019					
					2020					
					2021		All ACCs	All ACCs	All ACCs	All ACCs
					2022					
					2023					
					2024					
					2025					

* C = Commissioning Upgrade Replacement

Focus on the top five capex projects

Project number	Name of the project	Domain	Capex spent between start and end dates (€M)	Start date	End date
1	Purchase of calibration aircraft (3 units)	NAV	156.8	2019	2024
2	Procurement, Installation and Modernization of Surveillance and ATC Systems	SUR	73.4	2015	2025
3	ATC Systems R&D Projects	ATM	42.4	2010	2025
4	CNS systems procurement, installation and periodic modernisation	ATM	41.5	2019	2024
5	SMART (Systematic Modernization of ATM Resources in Turkey)	ATM	38.1	2008	2016