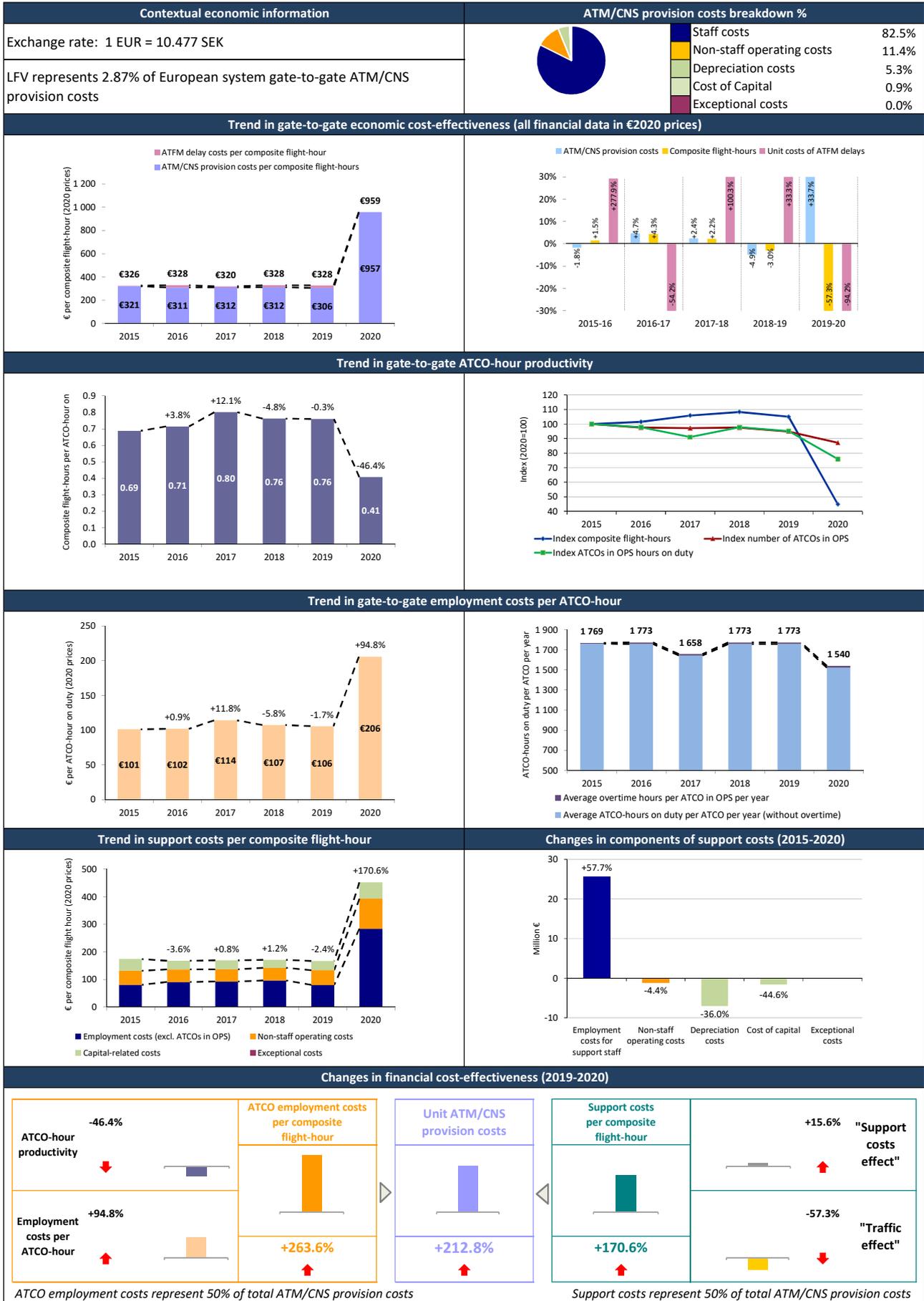




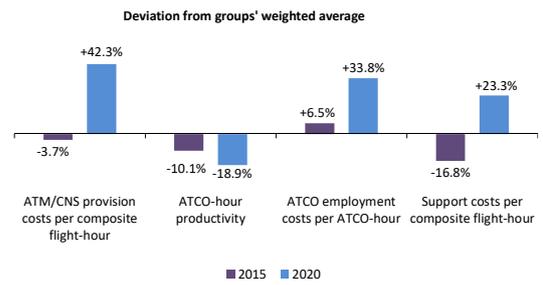
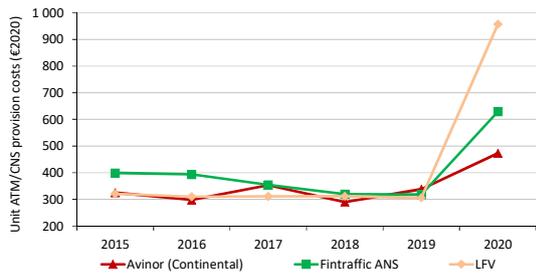
<p><b><u>Institutional arrangements and links (2022)</u></b></p>	<p><b><u>Status (2022)</u></b></p> <ul style="list-style-type: none"> <li>- Public Enterprise</li> <li>- 100% State-owned</li> </ul> <p><b><u>National Supervisory Authority (NSA):</u></b> Swedish Transport Agency</p> <p><b><u>Body responsible for:</u></b></p> <ul style="list-style-type: none"> <li><u>Safety Regulation</u> Swedish Transport Agency</li> <li><u>Airspace Regulation</u> Swedish Transport Agency</li> <li><u>Economic Regulation</u> Swedish Transport Agency</li> </ul>																						
<p><b><u>Corporate governance structure (2022)</u></b></p> <p><b>BOARD OF DIRECTORS (10 members)</b> Chairman + DG + 8 members 8 members are appointed by the Government (Chairman + DG + 6 members) 2 members appointed by Trade Unions</p> <p><b>EXECUTIVE BOARD (10 members)</b> DG + 9 members</p>	<p><b><u>LFV (2022)</u></b></p> <p><b><i>CHAIRMAN OF THE BOARD OF DIRECTORS:</i></b> Jan Olson</p> <p><b><i>DIRECTOR GENERAL:</i></b> Ann Persson Grivas</p>																						
<p><b><u>Scope of services (2020)</u></b></p> <table border="1"> <tr> <td><input checked="" type="checkbox"/> GAT</td> <td><input checked="" type="checkbox"/> Upper Airspace</td> <td><input type="checkbox"/> Oceanic ANS</td> </tr> <tr> <td><input checked="" type="checkbox"/> OAT</td> <td><input checked="" type="checkbox"/> Lower Airspace</td> <td><input checked="" type="checkbox"/> MET</td> </tr> </table>	<input checked="" type="checkbox"/> GAT	<input checked="" type="checkbox"/> Upper Airspace	<input type="checkbox"/> Oceanic ANS	<input checked="" type="checkbox"/> OAT	<input checked="" type="checkbox"/> Lower Airspace	<input checked="" type="checkbox"/> MET	<p><b><u>Operational ATS units (2020)</u></b></p> <p>2 ACCs (Stockholm and Malmö) 11 APPs (2 combined with ACCs, 4 separate units and 5 combined with TWRs) 1 RTC (Remote Tower Center in Sundsvall) 13 TWRs</p>																
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## LFV (Sweden) – Cost-effectiveness KPIs (€2020)

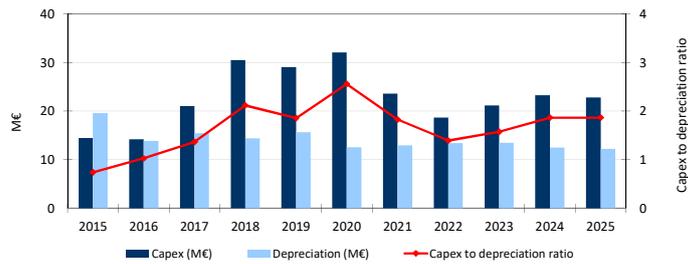


## LFV (Sweden) – Cost-effectiveness KPIs (€2020)

**Changes in unit gate-to-gate ATM/CNS provision costs within comparator group**



**Capital expenditures and depreciation costs**



**Information on major capex projects and ATM systems upgrades/replacements**

ATM	COM	NAV	SUR	Buildings	Other	Years	FDPS		RDPS		HMI		VCS	
							C: 2012 (Malmo) 2013 (Stockholm)*		C: 2012 (Malmo) 2013 (Stockholm)*		C: 2012 (Malmo) 2013 (Stockholm)*		C: 2010 (All ACCs)*	
€191.0M (2006-2024)	€39.5M (2007-2024)		€29.7M (2011-2020)		€23.8M (2011-2024)	2015					All ACCs			
		2016		All ACCs										
		2017				All ACCs								
		2018												
		2019												
		2020												
		2021		All ACCs		All ACCs		All ACCs						
		2022								All ACCs				
		2023												
		2024												All ACCs
2025	All ACCs								All ACCs		All ACCs			

\* C = Commissioning    Upgrade    Replacement

**Focus on the top five capex projects**

Project number	Name of the project	Domain	Capex spent between start and end dates (€M)	Start date	End date
1	COOPANS	ATM	124.0	2006	2024
2	Remote Tower Service	ATM	48.2	2011	2021
3	Upgrade of communication system	COM	25.2	2016	2024
4	Contingency system	ATM	18.8	2016	2021
5	PCP investments	OTHER	14.6	2018	2024